WMCC Strategic Plan Executive Summary

Pillars	Acces	Pathways	Quality	Sustainability	Community
Defined Goal	To address the unique needs of rural communities, providing high-quality education through strategic program offerings and increased use of technology	To provide clear pathways for	To continually improve on the quality of our educational programs.	To sustain long-term financial viability as a community resource.	To respond to the ever-changing needs of our faculty, staff, and students, as well as those of local industry and community partners.
Key Strategies	 A. Academic Centers - Establish and maintain an intentional program mixture and sustainable plan for the locations in both Littleton and North Conway. B. Scheduling - Revise the scheduling process with a particular focus on maximizing access for students, traditional and non-traditional, at all three locations and online. C. High School Partnerships - Expand early credit opportunities through Running Start, Early College and articulation, and other partnerships that engage students with the college. D. Affordability - Expand access to financial assistance, use of NOLO textbooks and other supports for students who struggle with the cost of college. 	clarify transfer agreements with four-year institutions and likewise cultivate industry partnerships to expand advisory activity, to establish internships, apprenticeships, and to engage in other agreements. D. Onboarding & Advising - Review and streamline the admissions, advising and course- registration process.	a revised Program Review process for academic and student services programs. B. Outcome Focus - Establish and standardize student learning and program outcomes. C. Advisory Boards - Prioritize the use of advisory boards to help shape relevant curriculum, to provide student experience opportunities and to hire graduates. D. Continuous Improvement - Use survey data and best practice models such as co-remediation to continuously improve educational quality. E. Graduate Success - Emphasize graduate outcomes in decision making and work to improve measures.	financial stability. B. Diversify Funding - Explore opportunities for new funding, such as grants, fundraising, and non-credit programming. C. Data-driven Decisions - Increase the regularity and depth of data collection and use that data to inform decisions. D. Education for a Lifetime - Facilitate ongoing training and education for the north country workforce through both degree and certificate programs and workforce development.	 A. Partnerships - Create and expand relationships with industry partners with the goal of providing relevant education and training. B. Student Engagement - Provide opportunities for students to engage with the faculty, the staff, the community. C. Employee Engagement - Provide opportunities for collaboration, recognition, and pride-enhancing initiatives. D. Communication - Maintain commitment to continuous internal communication between leadership, faculty and staff. Improve communication channels with alumni and external "friends of the College"
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